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Terms of Reference for the final evaluation of the project:
«Addressing the Needs of Stranded and Vulnerable Migrants in Targeted Sending, Transit and Receiving Countries »

1. Background

The European Union funded project “Addressing the needs of stranded and vulnerable migrants in targeted sending, transit and receiving countries” aims to contribute to developing human rights-based migration management approaches to address the needs of stranded and vulnerable migrants in targeted sending, transit and receiving countries. The main targeted countries are Morocco, Tanzania and Yemen as well as countries of origin of migrants in these countries (Ethiopia, Cameroon, Guinea Conakry, Cote d’Ivoire, Nigeria).

The authorities of Morocco, Tanzania and Yemen have recognized the need to address the challenges related to the situation of stranded migrants and mixed flows in their territories and have expressed interest to address these issues with external support. More specifically, the Action contributes to improving the capacities of the migrant receiving and sending countries to address the situation in the longer term while at the same time addressing the immediate needs of the stranded and vulnerable migrants in these countries. It intends to complement planned or ongoing development operations in the target countries and/or those of voluntary return and reintegration (AVRR). Moreover, the Action also include a cross-cutting element of awareness-raising and exchange of experiences and best practices among the countries involved in the Action.

Within this framework, IOM Morocco, as country of coordination; is seeking a consultant to conduct an evaluation of the activities implemented during the project and to assess the achievement of results against indicators.

2. Project Objectives:

Overall objective:

To contribute to developing human rights- based migration management approaches to address the needs of stranded and vulnerable migrants in targeted sending, transit and receiving countries.

Specific objectives:

- 1) To strengthen the capacity of governmental and civil society counterparts in Morocco, Tanzanian, Yemen and key countries of origin to manage human rights-based and development-focused assistance to and protection of stranded and vulnerable migrants.
- 2) To provide safe and voluntary return to and assistance in countries of origin to stranded migrants in Morocco, Tanzania and Yemen in close cooperation and coordination with involved governments, allowing the latter to gradually take on increased responsibility and build up their operational and development capacities to implement these programmes.
- 3) To enhance collaboration and dialogue between all countries involved in the return and processing of assistance to stranded migrants.



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Main activities of the project:

- Capacity building activities for government and civil society representatives;
- Comprehensive assisted voluntary return of stranded and vulnerable migrants and assistance upon return;
- Promotion of peer-to-peer exchange and cooperation among partner countries.

3. Objective of the evaluation

This consultancy is twofold, it has first to evaluate the implementation of the project, and secondly to develop recommendations based on best practices and lessons learned identified and implemented during the project.

The purpose of this evaluation is to assess the extent to which the project has achieved the short and long term objectives it set out to achieve. Specifically, the evaluation will examine the project performance in relation to the OECD evaluation criteria including effectiveness, efficiency, relevance, sustainability and impact in line with IOM mandate.

The findings from the evaluation are expected to inform IOM's decision in terms of future direction with regard to the issues the project is funded to address.

The objectives of the evaluation are:

- Determine the relevance and the impact of the project
- Assess the achievement of project results against indicators
- Identify strengths and weaknesses, opportunities and challenges and any external factors that might have affected the achievement of the immediate objectives and the delivery of the outputs;
- Identify best practices and lessons learnt during the project implementation
- Provide concrete recommendations for future design and implementation of projects'/programs based on the evaluation findings and conclusions.
- Highlight recommendations for ensuring the sustainability of results

4. Scope of evaluation

The evaluation will cover all project thematic areas with a specific focus on the sustainability of the activities implemented and the structures put in place. The evaluator is expected to conduct field visits in at least 5 of the countries involved. The consultation work will consist on preliminary project literature review, interviews with IOM staff and partners from origin and sending countries, data gathering and the production of a final report.

5. Evaluation questions

- What has been the overall project impact or achievements? What has been the key components of the project that led to the observed achievements? What have been the least useful project components?
- To what extent has the project been effective in achieving all the short and medium term results it set out to achieve?
- To what extent has the project been efficient in its implementation strategies?
- How sustainable are the results the project realized?



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- Which lessons learnt should be taken into consideration for the development of new project proposals?

These are only guiding questions, the evaluation team will be expected to develop further questions in line with the expectations and purpose of evaluation.

6. Evaluation Methods

In order to answer various questions and to adequately meet the evaluation expectations, rigorous mixed methods (involving document review, key informants intervention, observation technics, online survey, FGDs, etc.) will be required. The evaluation team will be responsible for developing a sound methods which clearly outline how objective sound conclusions are going to be reach. The evaluation team will need to describe an analytical framework and an approach to evaluation in line with the international evaluation criteria mentioned above. The evaluation is expected to last 3months starting from 15 July 2017.

7. Expected deliverables

- An inception report, outlining the key scope of the work and intended work plan of the analysis, and evaluation questions, shall be submitted to IOM Morocco after 5 days of commencing the consultancy;
- An analytical draft Evaluation report in English consisting of max 55 pages (excluding annexes) which will be submitted to IOM Morocco according to a timeline defined in the work plan;
- Final analytical evaluation report that incorporates comments from IOM (including evaluation teams and other relevant annexes).

8. Evaluation team

The evaluation team is expected to comprise a strong mix of methodological and analytical skills required to successfully conduct a technical evaluation. A combination of the following skills and expertise will be required:

- Lead evaluation with a minimum Master degree in: Social sciences (statistics, development, sociology, international studies,etc.) or equivalent degree;
- 5 to 10 years professional and practical experience in Monitoring and Evaluation;
- Demonstrate knowledge and practical experience on migration issues,
- Experience in carrying out similar assignments and a proven track record of delivering excellent results;
- Excellent report writing skills;
- Good knowledge English and French (written and spoken);
- Knowledge of IOM's AVRR programme is an advantage;
- Experience with a governmental and/or non-governmental organizations is an advantage.

9. Timeline

The evaluation is expected to last 3months tentatively starting from 15 July 2017. However, the period will be adjusted from the date the consultancy contract is signed.



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10. Fees and budget

Interested evaluation consultants are expected to submit a detailed technical and price proposals with an all-inclusive itemized budget as part of their proposal clearly stipulating the consultancy applicable fee in accordance with the evaluating scope. The budget must include sufficient details including field visits to selected sites. Payment schedule will be phased upon submission of deliverables above.

11. Application procedure

Interested candidates should send their CV as well as a technical and financial proposal for the assignment to the following address iomrecrute@iom.int indicating in the subject of the email "Consultancy – Final evaluation" by 1 July 2017 at midnight. The submission should include:

- A motivation letter
- 10 page proposal max outline evaluation methods, approaches and process
- A price or budget proposal with sufficient details including unit cost and daily rates
- CV for each team member of it is a consortium or a company
- A sample of the most recent similar evaluation report.

Late submissions will not be considered.